

COMMISSION FINDINGS

The Commission recommended realigning the Tooele Army Depot and consolidating its maintenance functions with those at Red River Army Depot. Because the Tooele Army Depot was the principal customer of Defense Distribution Depot Tooele, the distribution depot is no longer required. Also, the Commission found closing this Distribution Depot would reduce the overall excess capacity in the Defense Distribution Depot system. Further, the Commission found the 1988 Base Closure and Realignment Commission recommended the relocation of the Pueblo Army Depot, Colorado supply mission to Tooele Army Depot, Utah.

COMMISSION RECOMMENDATION

The Commission finds the Secretary of Defense deviated substantially from final criterion 2. Therefore, the Commission recommends the following: disestablish Defense Distribution Depot Tooele, Utah (DDTU). Relocate the depot's functions/materiel to Defense Distribution Depot Red River, Texas (DDRT). Any remaining material will be placed in available space in the DoD Distribution System. Change the recommendation of the 1988 Commission regarding Pueblo Army Depot, CO, as follows: instead of sending the supply mission to Tooele Army Depot, UT, as recommended by the 1988 Commission, relocate the mission to a location to be determined by the Defense Logistics Agency. The Commission finds this recommendation is consistent with the force structure plan and final criteria.

DEFENSE INFORMATION SYSTEMS AGENCY (DISA)

Category: Defense Information Systems

Agency (DISA)

Mission: Non-combat Data Processing

One-time Cost: \$ 316 million

Savings: 1994-99: \$ 401 million

Annual: \$ 212 million

Payback: 5 years

SECRETARY OF DEFENSE RECOMMENDATION

Execute a DoD-wide Data Center Consolidation Plan that disestablishes 44 major data processing centers (DPCs) by consolidating their information processing workload into fifteen standardized, automated "megacenters" located in existing DoD facilities.

The 44 DPCs recommended for disestablishment are located at the following DoD installations:

Navy Sites

NCTS San Diego, CA
NSC Puget Sound, WA
NSC Norfolk, VA
NAWC AD Patuxent River, MD
NAWC WD Point Mugu, CA
NSC Pearl Harbor, HI
NAS Whidbey Island, WA
TRF Kings Bay, GA
NAS Key West, FL
NAS Oceana, VA
NCTAMSLANT Norfolk, VA
NCTS New Orleans, LA
CRUITCOM Arlington, VA
NARDAC San Francisco, CA
NCCOSC San Diego, CA
NSC Charleston, SC
ASO Philadelphia, PA
NCTS Pensacola, FL
NAWC WD China Lake, CA
FISC San Diego, CA
FACSO Port Hueneme, CA
TRF Bangor, WA
NAS Brunswick, ME
NAS Mayport, FL
EPMAC New Orleans, LA
BUPERS Washington, DC
NCTS Washington, DC
NCTAMS EASTPAC Pearl Harbor, HI
NAVDAF Corpus Christi, TX

Marine Corps Sites

MCAS Cherry Point, NC
 RASC Camp Pendleton, CA
 RASC Camp Lejeune, NC
 MCAS El Toro, CA

Air Force Sites

CPSC San Antonio, TX
 FMPC Randolph AFB, TX
 7th CG, Pentagon, VA
 RPC McClellan AFB, CA

Defense Logistics Agency Sites

IPC Battle Creek, MI
 IPC Philadelphia, PA
 IPC Ogden, UT
 IPC Richmond, VA

Defense Information Systems Agency Sites

DITSO Indianapolis IPC, IN
 DITSO Columbus Annex (Dayton), OH
 DITSO Kansas City IPC, MO

Recommended Megacenter Locations

- Columbus, Ohio
- Ogden, Utah
- San Antonio, Texas
- Rock Island, Illinois
- Montgomery, Alabama
- Denver, Colorado
- Warner-Robins, Georgia
- Huntsville, Alabama
- Mechanicsburg, Pennsylvania
- Dayton, Ohio
- St. Louis, Missouri
- Oklahoma City, Oklahoma
- Jacksonville, Florida
- Chambersburg, Pennsylvania
- Cleveland, Ohio

SECRETARY OF DEFENSE JUSTIFICATION

A DPC is an organizationally defined set of dedicated personnel, computer hardware, computer software, telecommunications, and environmentally conditioned facilities the primary function of which is to provide computer processing support for customers. The DPCs to be closed were transferred from the Military Departments and Defense Agencies to the Defense Information Systems Agency (DISA) under the guidelines of Defense Management Report Decision (DMRD) 918. Rapid consolidation of these facilities is necessary to accommodate a significant portion of the DMRD 918 budget savings totaling \$4.5 billion while continuing to support the mission and functions of DoD at the required service levels.

Consolidation of DPCs is one of several cost saving initiatives underway within DISA. Best industry practice in the private sector has established the viability and desirability of this approach. It will position DoD to more efficiently support common data processing requirements across Services by leveraging information technology and resource investments to meet multiple needs. In the long term, it will increase the Military Departments' and Defense Agencies' access to state-of-the-art technology while requiring fewer investments to support similar Service needs. This is an aggressive plan that will ultimately position DoD to support business improvement initiatives, downsizing, and streamlining through the efficient use and deployment of technology. DISA has undertaken an extensive evaluation of candidate megacenters to ensure the facilities, security, and ongoing operations will support an efficient and flexible Defense Information Infrastructure capable of meeting the requirements of the Defense community.

During the evaluation process the IPC at McClellan Air Force Base rated high enough to be selected as a megacenter site. However, with the Air Force's recommendation to close McClellan Air Force Base the McClellan IPC was removed from further consideration.

COMMUNITY CONCERNS

Communities questioned DoD's selection process and the accuracy of collected data. Specifically, they questioned the requirement that a megacenter candidate have raised floors of at least 18 inches and the reason DoD did not take into account a facility's efficiency. Several communities contended erroneous data misrepresented their facilities' physical condition, floor space, security arrangement, communication bandwidth, or regional operations cost. Communities also questioned the statistical methodology used to rate the data on each site.

COMMISSION FINDINGS

The Commission found errors and inconsistencies among the data on the 35 sites, which affected the relative ranking of the megacenters. Corrections in the total power capacity of Resource Management Business Activity, Cleveland, Ohio, changed its rank to below the threshold for becoming a megacenter.

The Commission also found the security of future megacenter sites to be a central issue. Security was a key concern of the Secretary of Defense, and the communities questioned the security rating of individual sites and scoring methodology. Analysis showed the initial security ratings of a few megacenter candidates were inaccurate. Corrections were made, but these changes did not impact the final megacenter selection list.

The Commission agreed with the Secretary that the 18 inch floor requirement for conditioned space was a valid criterion for megacenter candidates, as it ensures space for potential growth. The Commission used a statistically robust methodology to determine the overall ranking of the various sites. These efforts led to Multifunction Information Processing Activity San Diego, California, being added to the list of recommended megacenter sites.

DoD's initial analysis ranked Regional Processing Center, McClellan Air Force Base, high enough to be considered a megacenter candidate. However, RPC McClellan was excluded from the DoD recommended megacenter sites because DISA

assumed DoD would recommend closing McClellan Air Force Base, the RPC's host. But neither DoD nor the Commission recommended closing McClellan AFB. Therefore, RPC McClellan should remain open.

COMMISSION RECOMMENDATION

The Commission finds the Secretary of Defense deviated substantially from final criteria 2 and 3. Therefore, the Commission recommends the following: disestablish the 43 DISA information processing centers listed below:

Navy Sites

NSC Charleston, SC
NSC Puget Sound, WA
NSC Norfolk, VA
NAWC AD Patuxent River, MD
NAWC WD Point Mugu, CA
NSC Pearl Harbor, HI
NAS Whidbey Island, WA
TRF Kings Bay, GA
NAS Key West, FL
NAS Oceana, VA
NCTAMSLANT Norfolk, VA
NCTS New Orleans, LA
CRUITCOM Arlington, VA
NARDAC San Francisco, CA
NCCOSC San Diego, CA
ASO Philadelphia, PA
NCTS Pensacola, FL
NAWC WD China Lake, CA
FISC San Diego, CA
FACSO Port Hueneme, CA
TRF Bangor, WA
NAS Brunswick, ME
NAS Mayport, FL
EPMAC New Orleans, LA
BUPERS Washington, DC
NCTS Washington, DC
NCTAMS EASTPAC Pearl Harbor, HI
NAVDAF Corpus Christi, TX

Marine Corps Sites

MCAS Cherry Point, NC
 RASC Camp Pendleton, CA
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 MCAS El Toro, CA

Air Force Sites

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Defense Logistics Agency Sites

IPC Battle Creek, MI
 IPC Philadelphia, PA
 IPC Ogden, UT
 IPC Richmond, VA

Defense Information Systems Agency Sites

DITSO Indianapolis IPC, IN
 DITSO Columbus Annex (Dayton), OH
 RMBA Cleveland, OH
 DITSO Kansas City IPC, MO

Consolidate the information processing center workload at the following 16 megacenters:

Recommended Megacenter Locations

- Columbus, Ohio
- Ogden, Utah
- San Antonio, Texas
- Rock Island, Illinois
- Montgomery, Alabama
- Denver, Colorado
- Warner-Robins, Georgia
- Huntsville, Alabama
- Mechanicsburg, Pennsylvania
- Dayton, Ohio
- St. Louis, Missouri
- Oklahoma City, Oklahoma
- Jacksonville, Florida
- Chambersburg, Pennsylvania
- San Diego, California
- Sacramento, California

The Commission finds this recommendation is consistent with the force-structure plan and final criteria.